

System of Care: Guidance Document for Family-Centered Services and Supports (FCSS)

**Administered by County Family and Children First Councils
For SFY11: July 1, 2010 through June 30, 2011**

Executive Summary

The framework for the System of Care (SOC) initiative describes the Ohio Family and Children First (OFCF) Cabinet's commitment to implement a coordinated continuum of services and supports for all children and families, with an emphasis on behavioral health care. SOC is a broad, flexible array of effective services and supports that focus on family-centered practice, community-based services, strengthening the capacity of families, and providing individualized services. SOC involves an organized, coordinated network (i.e., Family and Children First) that integrates services/supports planning, coordination and management across multiple levels.

The OFCF Cabinet recognizes full implementation of a SOC is a long-term process that requires extensive cross-system policy integration and resource alignment. With limited funding, the Cabinet's current priorities reflect an incremental approach to advancing a comprehensive array of needed services for Ohio's children and families. The foundational SOC components for SFY10-11 are:

- Children's Community Behavioral Health (CCBH);
- Family-Centered Services and Supports (FCSS);
- Early Childhood Mental Health Consultation (ECMHC); and
- Behavioral Health-Juvenile Justice (BH/JJ) projects.

This Guidance Document and all documents related to the four SOC components above are available through the ODMH website, Office of Children's Services, System of Care page (from the ODMH home page at <http://mentalhealth.ohio.gov> type "system of care" in the search box) and the Ohio Family and Children First website at <http://www.fcf.ohio.gov/initiatives/system-of-care.dot>.

I. FCSS Component Goals

This component of System of Care (SOC) focuses on maintaining children and youth in their own homes and communities by providing non-clinical family-centered services and supports. FCSS, formerly known as FAST, is built on the foundation that family involvement in service planning and implementation:

- a. is critical to successful treatment outcomes;
- b. strengthens the existing capacity of families to function effectively; and,
- c. ensures the safety and well-being of each family member.

Under SOC, the target population for Family-Centered Services and Supports (FCSS) are those children (ages 0 through 21) with multi-systemic needs, who are receiving service coordination through the local Family and Children First Council (FCFC). FCSS funding is designed to meet the unique needs of children and families identified on the individualized family service coordination plan (IFSCP) developed through the service coordination process and/or support the FCFC service coordination process, as described in the service coordination mechanism. Single agencies or programs providing service coordination that

may not be able to meet the family's needs, may refer families to the FCFC service coordination for cross-system team planning. If these families meet the local criteria for FCFC service coordination and a FCFC individualized family service coordination plan (IFSCP) is developed that identifies an FCSS eligible service or support, FCSS funds may be used for the purpose identified in the family plan. In order to prevent duplication of plans or conflicting expectations of the family, the agency/program family service coordination plan should be integrated into or linked to and coordinated with the FCFC IFSCP. Definitions that relate to the FCSS funds can be found in Appendix A.

II. FCSS Component Guidelines and Requirements:

In order to access FCSS funds, FCFCs must assure the following service coordination components are in place for SFY11. All FCFCs that submitted a signed Assurance Statement (refer to Appendix B) by August 30, 2010, were eligible for FCSS funding in SFY 2010. County FCFCs must submit for approval by July 30, 2010, an updated county Service Coordination Mechanism that incorporates the required components, according to the assurance statement and guidance issued in March 2010. Upon approval of each county's Service Coordination Mechanism, ODMH will issue a Notice of Sub-Award (NOSA) to the county FCFC. Counties failing to submit a revised Service Coordination Mechanism and/or receive approval of the Service Coordination Mechanism will not receive FCSS funding for SFY 11 and these funds will be reallocated. The following service coordination components must be in place:

1. Access to FCFC service coordination process is available to children and youth (0 through 21) with multi-systemic needs (i.e., child is not necessarily involved in two or more systems, but child's needs involve more than one system).
2. Clear referral process is established that can be accessed by both families and agencies.
3. Families must be invited and encouraged to fully participate in all family service coordination plan meetings.
4. Team meetings must be individualized to include appropriate agency/ school staff, and family-identified support persons. The family team should be reflective of the child/family needs, in order to assist with the most appropriate individualized family service coordination plan.
5. Meetings will take place before non-emergency out-of-home placements and within 10 days of emergency placements.
6. Issues pertaining to confidentiality, least restrictive environment and cultural sensitivity are addressed in all phases of the service coordination process.
7. A standardized process is used to assess the needs and strengths of the family.
8. An individual, approved by the family, is designated to track the progress of the plan, schedule reviews, and facilitate the service coordination plan meetings.
9. Individualized Family Service Coordination Plans are developed for and with each family.
10. Individualized crisis and safety plans are developed for and with each family.
11. A dispute resolution process is available that can be accessed by both parents and agencies.
12. Families may invite a family advocate, mentor, or support person to participate in service coordination plan meetings.
 - When using FCSS funds on behalf of a family connected to FCFC service coordination, family advocates must be offered to families. When access is not

possible, please inform your OFCF Regional Coordinator (contact information available at: <http://www.fcf.ohio.gov/resources/ofcf-state-and-regional-contact-with-map.dot>).

- In an effort to support counties, SOC funds a statewide network of family advocacy through the Parent Advocacy Connection (PAC) that NAMI Ohio oversees. Refer to Section VI for PAC information or <http://www.fcf.ohio.gov/initiatives/system-of-care.dot> for the PAC regional map. Communities may choose to provide family advocacy through PAC or through other local advocacy networks.

III. Fiscal Guidelines and Requirements

i. Sources and amount of funds

FCSS funds are a combination of federal child welfare dollars (Social Security Act Title IV-B funds) from ODJFS and state general revenue funds from the ODMH, ODYS, DODD, and ODADAS. The general revenue funds have been allocated under Ohio's Biennial Budget. For more information about the sources of these funds and for other System of Care Components, refer to Appendix C.

FCSS funds support ODJFS' Title IV-B and must be used in accordance with all federal and state requirements. As such, recipients of these funds are deemed to be sub-recipients of the federal grant and must comply with all requirements of the State of Ohio, Ohio Department of Job and Family Services, the Ohio Department of Mental Health and its Office of Fiscal Administration, Ohio Family and Children First, and this Guidance Document.

ii. Official name and number for auditors

The official name of these funds is "SOC: Family-Centered Services and Supports" and the CDFA # is 93.556.

iii. Availability of funds

The availability of FCSS funds is contingent on Ohio's annual receipt of Title IVB funds which is dependent on federal budget authorization. Please be advised the reimbursement of local FCSS expenses could be delayed should the federal budget not be executed timely. Authorization and disbursement of federal funds is based on the federal fiscal year of October 1 through September 30.

The availability of state general revenue funds and state fiscal requirements are subject to current and future budget directives from the State of Ohio for FY11.

iv. Allocation process

The county FCF allocations are based on a formula computed by ODJFS consisting of a county base rate, child population demographics and poverty indices. A copy of county funding allocation is found in Appendix D. Please note that county allocations will be rounded to the nearest dollar for FY11. The actual county allocation will be reflected on the county FCFC's NOSA for SOC: Family-Centered Services and Supports for FY11.

In lieu of submitting a formal spending plan, FCFCs must apportion local allocations throughout the state fiscal year to effectively meet the needs of the families and their children receiving FCFC service coordination.

v. Local administration and management

FCSS funds will be administered by the county FCFC. The local FCFC Administrative Agent must accept the requirements and other conditions outlined in this guidance document and within the ODMH Allocation Award Agreement, Assurances and Notice.

The FCFC may negotiate and administer any contracts it chooses to award in connection with the utilization of these funds for services rendered, however the FCFC must maintain responsibility for oversight of the funds and must submit all appropriate reporting forms to OMDH. Subcontracts remain subject to all requirements that accompany these funds, and as referenced in this Guidance Document and with the ODMH Allocation Award Agreement, Assurances and Notice.

vi. Disbursement process

In order to receive FCSS funds, the county FCFC must submit and have approved an updated Service Coordination Mechanism to OFCF no later than July 30, 2010. After the county FCFC receives a NOSA from OFCF, the county FCFC can then submit a Request for Advance or Reimbursement (RAR) form to OFCF State Office each quarter (refer to Appendix E or <http://www.fcf.ohio.gov/initiatives/system-of-care.dot>). The earliest date each quarterly RAR form can be submitted is shown in the Section V. Counties are limited to submitting one RAR form per quarter, unless special approval is granted by OFCF State Office.

For the first quarter of the fiscal year, and upon receipt of the completed RAR form for that quarter, ODMH will advance general revenue funds of up to 25% of the county's total allocation to the FCFC as "start up funds". Section 9 of the RAR form must be signed by the FCFC coordinator/director or administrative agent. (Note: The RAR form instructions that state that a PMW is to be submitted, is not applicable for these funds.)

For subsequent quarters, the RAR form must reflect funds already spent by the county FCFC and for which it is requesting reimbursement by submitting the quarterly RAR form. Counties are not limited to requesting 25% reimbursement per quarter. Federal regulations that govern the 75% federal portion of these funds require that they be spent only on a reimbursement basis (ie. the FCSS funds are 75% federal and 25% state GRF match). All reimbursements are subject to funding availability. The 4th quarter RAR form must be received by OFCF State Office after April 1, 2011 and before July 15, 2011.

Counties are prohibited in seeking reimbursements for encumbrances (ie. budgeted funds). Reimbursements for expenditures can be tracked by the date of service since reimbursement is based on services provided/expenses incurred. Expenditures can also be tracked by the date bills are actually paid. It is a local decision that should be discussed with the FCFC Administrative Agent.

vii. Expenditure of funds

All FCSS expenditures must reflect the actual costs of services delivered, and must be spent by county FCFCs between July 1, 2010 and June 30, 2011 for services delivered between those dates. Expenses can be charged back to July 1, 2010, regardless of when the county NOSA is received. Any funds not spent by June 30, 2011 must be returned to the state, per state regulations. Refer to Section III, xi of this document.

viii. Expenditures allowed and not allowed

There are specific federal restrictions on the use of Title IV-B funds, a primary source of funding for Ohio's FCSS. Federal regulations require these dollars to be used for community-based services which promote the stability and well-being of children and families. These dollars cannot be used for clinical services or as match for other federally-funded programs, including Medicaid. These funds cannot be used to supplant existing funds allocated to support the multiple needs of children and families. Both the 75% IV B Part 2 funds, as well as the 25% state GRF match, must be spent in the same manner.

FCSS funds cannot be used to pay for any administrative costs, which means all indirect expenses, such as payroll, fringe, and operating costs of persons not involved in the direct delivery of services, rent, utilities, equipment, construction, renovation, public awareness, professional development, and all other overhead expenses. Services purchased from non-governmental entities, must be compensated on a uniform fee-for-service basis only.

The following are examples of allowable family support expenditures when identified on the individualized family service coordination plan (IFSCP):

- Non-clinical in-home visits;
- Non-clinical parent support groups;
- Parent education;
- Mentoring;
- Respite care (including summer camp);
- Transportation (ie. Cab/taxi fares, gas vouchers);
- Social/recreational activities;
- Safety and adaptive equipment;
- Structured activities to improve family functioning;
- Parent advocacy; and,
- Service coordination (to utilize the FCSS funding for FCFC service coordination, a unit rate must be established. See Appendix J on how to calculate a unit rate or <http://www.fcf.ohio.gov/initiatives/system-of-care.dot>).

Non-allowable expenditures include:

- Out of home placements and services/supports to those children and in out of home placements and their families;
- Court related expenses;
- Administrative or operating expenses;
- Federal match;
- Clinical interventions (i.e., services, assessments, and clinical case management);
- Medical services and equipment;
- General programs costs (i.e., non-individualized services);
- Food, clothing, shelter, utilities, and/or household expenses;
- Classroom instruction or any required public education cost or responsibility (to include tutoring, school-based credit recovery, and/or summer school programming); and,
- Family and work related childcare.

ix. Reallocation of Funds

Each county FCFC receiving FCSS funding will need to file the System of Care Projected Expenditures Form (refer to Attachment F) for FCSS by February 1, 2011. Funding amount not anticipated to be expended by June 30th will be reallocated to other FCFCs to ensure full utilization of available dollars. FCFC can be considered for additional allocation based on timeliness of request, need (demonstrated ability to spend current allocation), and ability to spend requested additional amount by the end of the FY11. In addition, the FCFC must have completed and submitted on time the FCSS Semi-Annual Report by February 1, 2011 (refer to Attachment G or <http://www.fcf.ohio.gov/initiatives/system-of-care.dot>).

x. Year end

All services must be provided by June 30, 2011, and the expenditures of these funds must reflect the actual costs of services delivered. All funds must be spent or encumbered by FCFC administrative agents and their contract agencies by June 30, 2011, or if not they must be returned to the state, per state regulations. Refer to Section III, xi below.

The 4th quarter RAR form must be received by OFCF State Office after April 1, 2011 and before July 15, 2011. The processing of all financial transactions associated with these funds must be completed by July 15, 2011.

xi. Return of unspent funds

Any funds drawn down but not spent by June 30, 2011 must be returned to the state as soon as possible in compliance with state regulations. Make the check payable to "Treasurer, State of Ohio" and mail it to Ohio Department of Mental Health, Attn: Mary Kyle, 30 E. Broad Street, 11th Floor, Columbus, OH 43215.

xii. Fiscal questions

All fiscal questions should be directed to Tammy Payton in the OFCF State Office. Contact information is available in Section VI.

IV. Reporting and Evaluation

Use of these funds is intended to promote results-based interventions while limiting administrative burden to the FCFCs and local community partners. SFY11 program and fiscal reporting is required.

All required reports are referenced by date in the Section V below, and copies of all reports are attached in Appendix E, F, G, and H or at <http://www.fcf.ohio.gov/initiatives/system-of-care.dot>. Please submit each report to the person and in the manner indicated on each report. Regarding Appendix G and H, the FCSS Semi-Annual Report due February 1, 2011, and the Annual Report due August 15, 2011 is to be submitted via SurveyMonkey.com. A FCSS Annual Report Tracking Spreadsheet (at <http://www.fcf.ohio.gov/initiatives/system-of-care.dot>) has been created to help aid counties in collecting the required information throughout the year. This spreadsheet does not need to be returned to OFCF.

V. Timelines

Date	Item
May 1, 2010 to July 30, 2010	Submit for approval county Service Coordination Mechanism
July 1, 2010	State fiscal year and annual funding period begins
July 1, 2010	Earliest date to submit 1 st quarter RAR for funds for advance of 25% of allocation, after county Service Coordination Mechanism has been approved and NOSA received.
October 1, 2010	Earliest date to submit 2 nd quarter RAR for reimbursement funds
January 3, 2011	Earliest date to submit 3 rd quarter RAR for reimbursement funds
February 1, 2011	FCSS Projected Expenditures Form due
February 1, 2011	FCSS Semi-Annual Report due via SurveyMonkey.com
April 1, 2011	Earliest date to submit 4 th quarter RAR for reimbursement funds
June 30, 2011	Deadline to expend all funds. State fiscal year and annual funding period ends
July 15, 2011	Deadline for ODMH to receive 4 th quarter RAR for funds
August 15, 2011	FCSS Annual Report due via SurveyMonkey.com

VI. People to Contact

i. Program questions about FCSS should be directed to the OFCF Regional Coordinator for your county. The state map showing the Regional Coordinator is available at <http://www.fcf.ohio.gov/resources/ofcf-state-and-regional-contact-with-map.dot>.

North Central
Teresa Reed-McGlashan
OSU Extension
240 W. Lake St., Unit C
Oak Harbor, OH 43449
(419) 898-3631 (ph)
(419) 579-4397 (c)
trmcglash@ag.ohio-state.edu

East Central
Janice Houchins
OSU Extension
1680 Madison Ave.
Wooster, OH 44691
(330) 263-3632 (ph)
(330) 466-0577 (c)
jhouchins@ag.ohio-state.edu

South Central
Joyce Calland
OSU Extension
1512 South US Hwy 68
Urbana, OH 43078
(937) 484-1526 (ph)
(937) 232-4255 (c)
jcalland@ag.ohio-state.edu

ii. Fiscal questions should be directed to:

Tammy Payton
Ohio Family and Children First
77 S. High Street, 30th floor
Columbus, Ohio 43215
(614) 752-4044
(614) 728-0170 fax
Tammy.Payton@governor.ohio.gov

iii. Parent advocacy questions should be directed to:

Suzanne Robinson
NAMI Ohio
(800) 686-2646 (office)
suzanner@amiohio.org

Angela Schoepflin
NAMI Ohio
(937) 508-8359 (cell)
seigna72@hotmail.com

A PAC Regional Map is available at <http://www.fcf.ohio.gov/initiatives/system-of-care.dot>.

Appendix A

Family Centered Services and Support (FCSS) Funds Definitions FY11

Administrative expenses – means the payroll and fringe benefits of persons who are not providing direct services to youth and families (including supervisors), rent, utilities, postage costs, mileage costs, equipment, construction, renovation, public awareness, professional development, and all other indirect or overhead expenses for direct and indirect staff. Administrative expenses include services purchased from non-governmental entities, for which procurement must be compensated on a uniform fee-for-service basis. SOC funds cannot be used to pay for any administrative expenses. (Note- FCFC service coordination is considered a direct service and, therefore, not considered to be administrative)

Camp – includes day camp or overnight camp. Overnight camp is limited to 4 days per year per child, however there is no limit for day camp. FCSS can be used to support non-therapeutic structured camp activities designed to provide respite and improve social and emotional functioning. CCBH funds can be used to support therapeutic camp services.

Child with multi-systemic needs – a child who has needs in two or more of the following service systems (but need not be enrolled or receiving services from either or both systems): substance abuse, child welfare, job and family services (ie public assistance), education, juvenile justice, mental health, developmental disabilities. In order to utilize FCSS funding, children/families must receive service coordination through the county Families and Children First Council.

Confidentiality is what the FCFC SC team must do to keep information about the child and the child's family private and protected. Only those with an authorized need to know should have access to protected information. Information cannot be shared with a third party without the written consent (i.e., a release form) of a parent or legal custodian or without a clear legal reason.

Cultural Sensitivity refers to the demonstration of respect for and building on the values, preferences, beliefs, culture, and identity of the child/youth and family, and their community. Culture comes in many shapes and sizes. It is not limited to race and ethnicity. Culture includes areas such as politics, family dynamics, history, faith, and lifestyle. The family SC Plan must be designed to build on the particular strengths of family members, and on the assets and resources of their community and culture.

Dispute Resolution – as defined in ORC 121.37I; also further defined in ORC 121.38 and 121.381.

Evidence-based Practice – approach has compelling evidence of effectiveness. Program designers can attribute participant success to the program itself, and have evidence that the approach will work for others in different environments.

Family Advocate – a family or community member who has interest, training, and demonstrated knowledge and skills in working together with families in need of services. Family advocates may be paid staff or volunteers. Friends or family members recruited by families may serve the role of

an advocate, mentor or support person. NAMI Ohio oversees the Parent Advocacy Connection (PAC), a statewide network of family advocacy.

Family and Children First Council (FCFC) – the local FCFC in each county, as defined in ORC 121.37(B).

FCFC Service Coordination – a collaborative, coordinated, cross-system team planning process implemented to address the needs of families with multiple and complex problems. The process is family focused and strengths based and is responsive to the culture, race and ethnicity of the family. It results in a unique set of community services and natural supports individualized for the child and family and based on the child and family's perceptions of their strengths and needs to achieve a positive set of outcomes. The purpose of service coordination is to provide a venue for families to meet the need for services and supports which may not have been adequately addressed within traditional agency systems.

The FCFC service coordination referenced in this document must be developed and implemented by the local Family and Children First Council. The FCFC service coordination must meet all the statutory requirements found in ORC 121.37, must follow the OFCF Service Coordination Guidance and must be locally described in each county Family and Children First Council's Service Coordination Mechanism. A council may enter into a contract with a local agency or entity to fulfill its responsibilities per 121.37, but the council remains responsible for compliance with ORC 121.37, Ohio Family and Children First Service Coordination Guidance, the county council Service Coordination Mechanism and all monitoring, fiscal and reporting requirements described in this document for any FCSS funds expended. Administrative costs of FCFCs and/or contract agencies are not allowable FCSS expenditures.

Indirect expenses – see administrative expenses.

Individual Family Service Coordination Plan (IFSCP) – The individual family service coordination plan is a unique written family plan developed with the participation of a family that is accepted into the FCFC service coordination process. The IFSCP for a family is based on the results of the family strengths and needs assessment that was completed with family participation, voice and choice. Each family plan must identify the family's needs that were discovered through the strengths and needs assessment process. The family plan must also identify the services, supports, activities, objectives, timelines, and responsible parties as determined by the family team to address the identified needs of the family. The required service coordination process and components are described in ORC 121.37, the Service Coordination Mechanism Guidance found on the OFCF website (www.fcf.ohio.org) and the county FCFC Service Coordination Mechanism. This service coordination process, including the individual family plan development, process and outcomes, must be monitored by the FCFC.

Service coordination family plans and processes developed and used by individual agencies or entities, other than council's, do not qualify for FCSS funding. If an FCFC has elected, by full council vote, to contract with another agency or entity to fulfill its service coordination requirements per ORC 121.37 and as described in the county council Service Coordination Mechanism, the contracted entity could access these funds through the FCFC for use as described in this guidance. The FCFC is required to monitor compliance, progress and outcomes of the service coordination process, as

provided by the contracted agency, and is responsible for all fiscal and programmatic reporting required by Ohio Family and Children First and the Ohio Department of Mental Health.

Least Restrictive Environment refers to the type of setting in which a child is placed or resides. Law and practice dictate that children be placed in the least restrictive setting. Least restrictive to most restrictive is considered to be as follows:

- Home of Biological Parent (least)
- Home of Relative
- Family Foster Home
- Therapeutic Foster Home
- Group Home
- Residential Facility
- Institution or Hospital (most)

Any child requiring placement outside the family home should be placed in the least restrictive setting which most approximates a family and in which the child's special needs, if any, will be met. The child shall also be placed within reasonable proximity to his or her home, taking into account any special needs of the child.

Operating expenses – see administrative expenses.

Out-of-home placement – Out-of-home placements occur whenever one or more publicly funded systems place children or adolescents out of their homes, regardless of the reasons for placement, and whether or not systems are paying for placements or whether or not children are adjudicated by the juvenile court. Such placements include psychiatric hospitalizations, detention centers, ICF/MR facilities, residential treatment facilities, local or state correctional facilities, foster care homes, nursing homes, etc. FCSS funds cannot be used to pay for out-of-home placements or supportive services for children placed in out-of-home settings or for their families while they are in out-of-home placement. CCBH funds may be used for out-of-home treatment and/or out-of-home placement expenses. Placement does not include kinship care unless an agency also receives temporary custody, non-clinical respite, or detention time prior to the 72 hour shelter care/detention hearing

Overhead expenses – see administrative expenses.

Parent Advocacy Connection – see Family Advocate.

Promising practice – an approach has been implemented and significant impact evaluations have been conducted. While the data supporting the program is promising, its scientific rigor is insufficient to suggest causality. Multiple, undefined factors may be contributing to the success of participants.

Respite – the temporary care of children by someone other than the primary caregiver(s), where the primary purpose is to provide relief for the primary caregivers. "Temporary" is defined as one week or less (ie. 7 consecutive days). Respite care can be provided in the home of the child or family, or at another location. Respite can be provided by a relative or non-relative. Respite care does not involve a change of custody. Respite does not include an out-of-home placement where

one or more publicly-funded systems assist in the planning for or placement of children or adolescents outside of their homes, or other placement into one of the following: psychiatric hospital, detention center, residential treatment facility, local or state correctional facility, foster care, group home or clinically-based interventions. Overnight camp is not limited to 7 days (see camp definition).

System of Care (SOC) – defined in the Executive Summary of the Guidance Document.

Trauma informed care – conveys a purposeful, therapeutic approach to individuals exposed to trauma, and can operate on many levels. It specifically addresses in a positive way the biological, neurological, psychological, social and/or societal consequences of trauma in the individual to facilitate their healing. Providing trauma informed care involves the closely interrelated triad of understanding, commitment, and practices, organized around the goal of successfully addressing the trauma-based needs of those receiving services. Prerequisites for a trauma informed system of care involves: 1) administrative commitment to change, 2) universal screening, 3) staff training and education, 4) hiring practices and 5) review of policies and procedures.

Wraparound – Wraparound is based on a normalization model, and has developed as a way of multiple systems coming together with the child, youth, and family and creating a highly individualized plan to address complex issues and needs. It is not a program or a type of service, but a team based process used to develop individualized plans of care that are based on the strengths and culture of the children and their family. Plans are family focused and based on needs rather than available services. (for more information see the National Wraparound Initiative <http://www.rtc.pdx.edu/nwi/>)

Appendix C

BUILDING SYSTEMS OF CARE for CHILDREN, YOUTH & FAMILIES Formerly Access to Better Care (ABC)

Essential Considerations

- Purchase outcomes while maintaining flexibility of the local partners to select programming
- Identify cost-effective methods to bring services and supports to scale regionally/statewide
- Integrate data to monitor citizen needs and measure program effectiveness

Objectives

- Coordinate available services and supports across the developmental spectrum and age continuum
- Increase family engagement in diverse communities
- Reduce costly out of home placements, including institutionalizations
- Increase flexible funding for local child-serving systems

SOC Components	Populations	Purpose	FY 10-11 Funding
Children's Community Behavioral Health (Formerly ABC 404 Base and Treatment funds)	Children with intensive multi-system behavioral health needs 0-17	To provide evidence-based or best practice community-based, early intervention and treatment services, including but not limited to: Early Childhood MH Treatment & Intensive Home-Based Treatment, w/Trauma-Informed Practice, as described in the Behavioral Healthcare Community Plan Lead: ADAMH/CMH/ADAS Boards	\$6.5m - ODMH 404
Family-Centered Services and Supports (formerly FAST \$)	Children with multi-systemic needs and typically are in multiple systems, receiving service coordination 0-21	To provide non-clinical family centered services and supports necessary to successfully maintain children and youth in the community (including those with non-behavioral health needs), to include: Parent Advocacy Connection; and Respite. Lead: FCFCs	\$4,480,175m <ul style="list-style-type: none"> • \$3,252,481 – JFS IVB • \$1m – ODMH 404/505 • \$100K – DYS • \$64,573 – ODADAS • \$63,121 – ODODD
Early Childhood Mental Health	Children with social-emotional needs and at risk for behavioral health interventions	To identify and address early childhood behavioral health needs in child care settings in high risk, low-income	\$2.35 m* <ul style="list-style-type: none"> • \$2.15m – JFS CCO\$

Consultation	0-6	communities w/ECMH consultation services. Lead: ADAMH/CMH Boards	<ul style="list-style-type: none"> \$200k – ODMH 505 (+ \$75,595 – 505 ECMH Education & Training)
Behavioral Health – Juvenile Justice (BHJJ)	Youth who are at high risk for institutional placement w/o additional supports 12-18	To provide assessment and intensive home-based services needed to divert youth from DYS institutionalization. Lead: ADAMH/CMH Boards (through RFP process)	<p style="text-align: right;">\$2.250 m</p> <ul style="list-style-type: none"> \$ 250k – ODMH 404 \$2 m - DYS
TOTAL			\$15,655,770 TOTAL

Fund Source	ODMH 404	ODMH (other sources)	OFCF 405	JFS Fed	DYS	MR/DD	ODADAS	Total
Children's Community Behavioral Health	\$6,500,000							\$6,500,000
Family-Centered Services and Supports	\$460,800	\$539,200		\$3,252,481	\$100,000	\$63,121	\$64,573	\$4,480,175
Early Childhood Mental Health Consultation		\$275,595		\$2,150,000				\$2,425,595
Behavioral Health – Juvenile Justice	\$250,000				\$2,000,000			\$2,250,000
TOTAL	\$7,210,800	\$814,795		\$5,402,481	\$2,100,000	\$63,121	\$64,573	\$15,655,770

Appendix D

SFY 11 FCSS County Allocation Table

Using IV-B Methodology
 To Distribute 4,099,690.00

**SFY 11
 Total
 \$4,099,690.00**

			20	DEFIANCE	22,765.57
1	ADAMS	27,595.03	21	DELAWARE	26,861.17
2	ALLEN	47,740.89	22	ERIE	32,678.63
3	ASHLAND	29,378.37	23	FAIRFIELD	33,531.36
4	ASHTABULA	46,244.51	24	FAYETTE	23,983.19
5	ATHENS	33,289.48	25	FRANKLIN	250,220.48
6	AUGLAIZE	24,302.96	26	FULTON	23,331.33
7	BELMONT	37,413.77	27	GALLIA	30,354.11
8	BROWN	29,284.08	28	GEAUGA	28,246.87
9	BUTLER	66,984.84	29	GREENE	37,385.07
10	CARROLL	26,176.52	30	GUERNSEY	32,416.25
11	CHAMPAIGN	24,864.61	31	HAMILTON	233,542.95
12	CLARK	51,926.68	32	HANCOCK	28,578.93
13	CLERMONT	45,465.56	33	HARDIN	25,856.75
14	CLINTON	25,016.31	34	HARRISON	22,544.20
15	COLUMBIANA	45,617.25	35	HENRY	23,351.84
16	COSHOCTON	24,737.53	36	HIGHLAND	29,034.00
17	CRAWFORD	28,669.13	37	HOCKING	25,495.97
18	CUYAHOGA	423,789.05	38	HOLMES	33,096.80

19	DARKE	27,291.64	39	HURON	29,919.53
40	JACKSON	28,911.01	65	PICKAWAY	29,210.29
41	JEFFERSON	39,881.79	66	PIKE	29,501.37
42	KNOX	29,919.53	67	PORTAGE	40,291.75
43	LAKE	40,791.92	68	PREBLE	23,536.32
44	LAWRENCE	43,649.40	69	PUTNAM	22,642.59
45	LICKING	40,193.36	70	RICHLAND	48,409.13
46	LOGAN	27,644.21	71	ROSS	34,392.29
47	LORAIN	77,603.03	72	SANDUSKY	27,660.61
48	LUCAS	159,678.83	73	SCIOTO	47,855.68
49	MADISON	24,901.52	74	SENECA	27,549.92
50	MAHONING	88,454.91	75	SHELBY	25,754.25
51	MARION	31,862.79	76	STARK	91,997.04
52	MEDINA	34,084.83	77	SUMMIT	134,018.87
53	MEIGS	27,320.33	78	TRUMBULL	69,760.32
54	MERCER	23,688.01	79	TUSCARAWAS	35,778.00
55	MIAMI	32,822.12	80	UNION	21,675.07
56	MONROE	22,576.99	81	VAN WERT	21,584.87
57	MONTGOMERY	147,695.43	82	VINTON	24,442.35
58	MORGAN	24,249.67	83	WARREN	30,891.16
59	MORROW	25,110.60	84	WASHINGTON	32,834.41
60	MUSKINGUM	42,599.88	85	WAYNE	38,504.29
61	NOBLE	21,367.59	86	WILLIAMS	22,638.49
62	OTTAWA	22,921.37	87	WOOD	31,891.49

63 PAULDING	21,867.75	88 WYANDOT	20,588.64
64 PERRY	27,500.72		
TOTAL	\$4,099,690.00		

APM.6833. Allocation Methodology

The methodology used to distribute available funds is as follows.

- (1) 40% is distributed with each county receiving an equal share.
- (2) 60% is distributed based upon the county's number of children below 100% of the federal poverty as compared statewide in the same category, utilizing the most recent available U.S. Bureau of Census figures.

APM.6834. Expenditure Limitation

Current period Title IV-B expenditures cannot exceed the amount claimed to the federal government in FFY 1978. Therefore, the reimbursement for Foster Care Maintenance and Adoption Assistance payments are limited to the county claim for FFY 1978.

REFERENCE: 45 CFR 1356.70

The Deficit Reduction Act of 2005 changed the claimed year used above (1978) to 2005.

***Note: Actual county allocations reflected on the Notice of Sub-Award from ODMH will be rounded to the nearest dollar for FY 11.**

Appendix E

(actual form to be used is posted at: <http://www.fcf.ohio.gov/initiatives/system-of-care.dot>)

OHIO DEPARTMENT OF MENTAL HEALTH REQUEST FOR ADVANCE OR REIMBURSEMENT

1 Fiscal Year: _____

2 Type of Payment Requested:

Advance Reimbursement

3 For the Period:

Jul 1 - Sep 30 Oct 1 - Dec 31

Jan 1 - Mar 31 Apr 1 - Jun 30

4. Sub-Awardee:	
5. Project Name:	6. ODMH Sub-Award Number (if applicable):

7. Computation of Amount of Reimbursement/Advance Requested			
7a Total Sub-Award Amount			\$ -
Expenditures:	This Period	Accumulation to date <small>(include This Period amount)</small>	Sub-Award Balance
7b Total Direct Costs	\$ -	\$ -	
7c Total Indirect Costs	\$ -	\$ -	
7d Total Direct & Indirect Costs	\$ -	\$ -	
7e Program Income	\$ -	\$ -	
7f Net Expenditures	\$ -	\$ -	
7g Funds Requested	\$ -	\$ -	\$ -

8. Person Completing This Form (please print):	Title:	Date:
Phone Number:	E-Mail Address:	

SUB-AWARDEE CERTIFICATION

I certify that the amounts recorded above represent expenditures in accordance with all articles of the Sub-Award and to the best of my knowledge, all requirements have been fulfilled.

9. Signature:	Title:	Date:
Mailing Address:	City, State, Zip:	
Phone Number:	E-Mail Address:	

For ODMH use only:

10. Project Lead (print name below):	Title:	Phone Number:
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ODMH Project Lead Signature:	Date:
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Appendix- E2
INSTRUCTIONS FOR COMPLETING THE:
OHIO DEPARTMENT OF MENTAL HEALTH
REQUEST FOR ADVANCE OR REIMBURSEMENT

1 **Fiscal Year:** 2011

2 **Type of Payment Requested:**

Advance **Reimbursement**

For 2nd, 3rd, and 4th requests

Mark this box for advance

For the Period:

Jul 1 - Sep 30

Jan 1 - Mar 31

For reimbursement mark the appropriate boxes for the timeframe for expenses claimed

Oct 1 - Dec 31

Apr 1 - Jun 30

Mark only once & as 1st

4. **Sub-Awardee:**

"County FCFC"

5. **Project Name:**

"Family Centered Services and Support" OR "FCSS"

6. **ODMH Sub-Award Number (if applicable):**

#3 on County FCFC FCSS NOSA

7. Computation of Amount of Reimbursement/Advance Requested

Total Sub-Award Amount			\$ -
Expenditures:	This Period	Accumulation to date <small>(include This Period amount)</small>	Sub-Award Balance
Total Direct Costs	\$ -	\$ -	
7c Total Indirect Costs	\$ -	\$ -	
7d Total Direct & Indirect Costs	\$ -	\$ -	
7e Program Income	\$ -	\$ -	
7f Net Expenditures	\$ -	\$ -	
7g Funds Requested	\$ -	\$ -	\$ -

Total allocation

Total received plus request amount

Do not complete, automatically calculates remaining balance

Total amount of FCSS advance OR expenditures for this specific period

Do not complete 7c-7f

Same as 7b This Period

Same as 7b Accumulation

8. **Person Completing This Form (please print):**

This section needs completed

Title:

Date:

Phone Number:	E-Mail Address:
---------------	-----------------

SUB-AWARDEE CERTIFICATION

I certify that the amounts recorded above represent expenditures in accordance with all articles of the Sub-Award and to the best of my knowledge, all requirements have been fulfilled.

9. Signature: FCFC COORDINATOR OR THE FCFC ADMINISTRATIVE AGENT ONLY	Title:	Date:
Mailing Address:	City, State, Zip:	
Phone Number:	E-Mail Address:	

For ODMH use only:

10. Project Lead (print name below): DO NOT FILL OUT	Title:	Phone Number:
ODMH Project Lead Signature:		Date:

Return this form to Tammy Payton either via email at Tammy.Payton@governor.ohio.gov; fax to (614) 728-0170; or mail to OFCF, Governor's Office, 77 S. High Street, 30th Floor, Columbus OH 43215.

These instructions can also be downloaded from <http://www.fcf.ohio.gov/initiatives/system-of-care.dot>.

Appendix F

Projected Expenditures Form

For Family-Centered Services and Supports Funds To be filed by County Children and Family First Councils

Due: February 1, 2011

County FCFCs are required to complete and submit this report so any unused funds can be reallocated to another FCFC. The reallocation of unused funds will be at the discretion of OFCF. All reallocated funds must be expended by the recipient by June 30, 2011 or returned to the State of Ohio.

Send completed form by email, fax, or regular mail to:

Tammy Payton
 Ohio Family and Children First
 77 S. High Street, 30th floor, Columbus, Ohio 43215

County name: _____

Fund Source	Original Allocation Amount	Anticipated Expenditure by June 30, 2011	Amount Anticipated Not Expending by June 30, 2011	or	Amount Requested in Excess of Original Allocation
FCSS					

Certification:

By signing below, I certify that the financial information shown in this Projected Expenditures Form is correct and consistent with approved contracts.

County FCFC Administrative Agent	Date
For OFCF Use: Approved By	Date
For ODMH Fiscal Use: Approved By:	Date

Appendix G

SOC: FAMILY-CENTERED SERVICES AND SUPPORTS

Semi-Annual Report for FY11 (July 1, through Dec 31, 2010)

**Must be filed electronically online via Survey Monkey (Directions for this will be provided later in the SFY)
Due February 1, 2011**

At mid-point of each fiscal year, Family and Children First Councils are required to complete a Semi-Annual Report detailing use of dollars which supported Family-Centered Support Services. The following information will be the required information. An optional excel spreadsheet is being provided to assist counties with the collection of the required information.

FCSS Semi-Annual Report

PERSON COMPLETING THIS REPORT:

TITLE:

COUNTY:

ORGANIZATION:

PHONE:

E-MAIL:

1. Amount of FCSS funds allocated for SFY11 _____
2. Amount of FCSS funds spent through December 31, 2010 _____
3. Number of FCSS children that had needs at intake in the following categories, whether or not those needs were being addressed through December 31, 2010.
____ Developmental Disabilities ____ Mental Health ____ Special Education
____ Child Abuse ____ Alcohol/Drug ____ Physical Health ____ HMG
____ Child Neglect ____ Poverty ____ Unruly ____ Delinquent
 - Total number of children and youth served through December 31, 2010 with FCSS funds.
____ 0 through 2 years of age ____ 3 through 9 years of age
____ 10 through 18 years of age ____ 19 through 21 years of age
5. Total number of times each service or support was written into IFSCP's and accessed by using FCSS funds.
____ Non-clinical in-home visits ____ Non-clinical parent support groups
____ Parent Education ____ Respite (including camp)
____ Mentoring ____ Safety and Adaptive Equipment
____ Transportation ____ Parent Advocacy
____ Social/Recreational Supports ____ Service Coordination
____ Structured activities to improve family functioning ____ Other

Appendix H SOC: FAMILY-CENTERED SERVICES AND SUPPORTS

Annual Report for FY11 (July 1, 2010 – June 30, 2011)

**Must be filed electronically online via Survey Monkey (Directions for this will be provided later in the SFY)
Due August 14, 2011**

At the conclusion of each fiscal year, Family and Children First Councils are required to complete an Annual Report detailing use of dollars which supported Family-Centered Support Services. The following information will be the required information. An optional excel spreadsheet is being provided to assist counties with the collection of the required information.

FCSS Annual Report

PERSON COMPLETING THIS REPORT:

TITLE:

COUNTY:

ORGANIZATION:

PHONE:

E-MAIL:

1. Amount of FCSS funds allocated for SFY11 _____
2. Amount of FCSS funds spent in SFY11 _____
3. Number of FCSS children that had needs at intake in the following categories, whether or not those needs were being addressed.
 _____ Developmental Disabilities _____ Mental Health _____ Special Education
 _____ Child Abuse _____ Alcohol/Drug _____ Physical Health _____ HMG
 _____ Child Neglect _____ Poverty _____ Unruly _____ Delinquent
 - Total number of children and youth served in SFY11 with FCSS funds.
 _____ 0 through 2 years of age _____ 3 through 9 years of age
 _____ 10 through 18 years of age _____ 19 through 21 years of age
5. Total number of times each service or support was written into IFSCP's and accessed by using FCSS funds.
 _____ Non-clinical in-home visits _____ Non-clinical parent support groups
 _____ Parent Education _____ Respite (including camp)
 _____ Mentoring _____ Safety and Adaptive Equipment
 _____ Transportation _____ Parent Advocacy
 _____ Social/Recreational Supports _____ Service Coordination
 _____ Structured activities to improve family functioning _____ Other
6. The number of FCSS families who accessed a family advocate in SFY11 _____
7. The number of children served in the community with FCSS funds in SFY11, who ended up in out-of-home placement while involved in the FCFC Service Coordination Process? _____

Appendix I

Guidance for Completing FCSS SFY11 Semi-Annual and Annual Reports

The following guidance was created to assist counties in reporting data for SFY11 FCSS Semi-Annual Report and year-end Annual Report due August 14, 2011. If, after reading this guidance, you still have questions about how to count or enter information requested, please contact your regional coordinator before entering your data.

- ❖ **For the Semi-Annual Report:** Reporting should include data for July 1, 2010 through December 31, 2010.
- ❖ **For the Annual Report:** Reporting should include data for July 1, 2010 through June 30, 2011. If, after reading this, you realize that you have reported data incorrectly in the previously submitted Semi-Annual Report, please correct that data before adding it to the final Annual Report. Do not re-do and separately re-submit the Semi-Annual Report in Survey Monkey.

1. Amount of FCSS funds allocated in SFY11 _____

- Please report the total amount of funds allocated to your county for SFY11.

For year-end **Annual Report ONLY:**

- If your county had part of its funding reallocated to other counties after the Projected Expenditures Report due in February, 2011, was submitted, only report your county's adjusted allocation. Do not include any portion of your original allocation amount that was re-allocated.
- If your county received additional, re-allocated FCSS dollars after the Projected Expenditures Report due in February, 2011, was submitted, please include the additional funds in the total county allocation for SFY11.

The purpose of asking this question is to be able to compare the amount of FCSS funds that the county had available to spend to the amount of FCSS funds the county actually spent (from question #2 below).

2. Amount of FCSS funds spent in SFY11 _____

When reporting this amount, please include all FCSS funds spent during the applicable reporting period for SFY11 to pay for allowable service coordination activities, services, and supports. This should include any amount for which services have been provided during the reporting period, whether or not the bills for these services have actually been paid.

3. Number of FCSS children that had needs at intake in the following categories, whether or not those needs were being addressed.

- When reporting the categorical needs at intake, only include the categorical needs of those children who were accepted into council service coordination and for whom FCSS funds were used to provide family services/supports or to pay for service coordination.
- **Do not** include children in service coordination for whom FCSS funds were not used.

The purpose of this question is to determine the presenting needs at the time of intake of children coming into service coordination and using the FCSS funds. The state departments will be able to see which

system needs are most prevalent among the children in service coordination at intake. We anticipate that the state report will show children's needs were identified at intake that crossed many child-serving systems.

4. Total number of service coordination children and youth served with FCSS funds within each age category:

- Count the number of children served with FCSS funds. This number should not include all children in service coordination, unless the FCSS funds were used for every child in the county service coordination process.
- If the services or supports paid for with FCSS funds directly benefited more than one child in a service coordination family, count all the children in the family that benefited.
- Count the children one time during SFY11 the first time a service/support/service coordination was provided and FCSS funds were used to pay for the service/support/service coordination.
- For children in service coordination who were carried over from SFY10, and for whom FCSS funds were used to pay for a service/support/service coordination in SFY11, count those children one time in the first month during SFY11 that a service/support/service coordination was provided using FCSS funds to pay for it.

The purpose of asking this question is to determine which age groups of children are being served through service coordination with FCSS funds.

5. Total number of times each type of service or support was written into an IFSCP and accessed using FCSS funds.

- Count each type of service or support provided with FCSS funds one time for each family when it has been written into a family's IFSCP and provided to a family the first time. The key here is to count the service only one time per family.
- **Do not** count each time it is paid for or provided for the same family.
- **Do not** count the service each month it is provided to the same individual family.
- **Do not** report services and supports that were not paid for using FCSS funds.

Examples:

If you are using FCSS funds to pay for the cost of service coordination for a family, only count this one time for each family, not each time there is a billable face to face visit.

If mentoring is on a family's plan and is being provided, count it only once for that family, not each time a mentor is involved with the same family.

If parenting classes are on the family plan and are provided, count the classes only once for that family, not each time a parent attends a parenting class.

If non-clinical in-home visits are being provided, count the visit only once, no matter how often the visits occur, unless the visits are written on the family plan multiple times to provide different types of services/supports in the home. Do not report face to face service coordination visits as non-clinical in-home visits.

- Do not use FCSS funds to pay for tutoring. It has been determined to be an unallowable expense for FCSS funds. If you are using an older tracking spreadsheet that has tutoring as a service type as an option for this question, please contact your Regional Coordinator to obtain an updated version of the spreadsheet. You may also refer to the updated FCSS Guidance document revised on 5/01/10. This document, as well as the most recent FCSS Q and A document are available on the OFCF website at www.fcf.ohio.gov/initiatives/system-of-care.dot for your reference.

The purpose of this question is to show the overall types and frequency of the various services/supports being provided to families with FCSS funds, not the frequency at which individual families are being provided with the various types of services or supports.

Data regarding questions #6 and #7 are only requested for the SFY 11 Annual Report.

6. Please report the number of FCSS families who accessed a family advocate.

- Report the number of families in service coordination who used FCSS funds and accessed a family advocate.
- The FCSS funds do not need to be used to pay for a family advocate for the family advocate to be counted.

This question is being asked to track the frequency that family advocates are being accessed by families and to monitor family advocate use in different parts of the state.

7. Please report the number of children served with FCSS funds, who subsequently ended up in an out-of-home placement while they were formally involved in the FCFC service coordination process.

- Count only the children who were provided with services or supports that were paid for with FCSS funds while they were in service coordination, and who ended up in an out-of-home placement during the service coordination process.
- For purposes of this report, count each child who was placed out of home during service coordination only one time, regardless of the number of placement episodes that occurred for an individual child.

An out-of-home placement for purposes of this report is defined as follows:

Out-of-home placements occur whenever one or more publicly funded systems place children or adolescents out of their homes, regardless of the reasons for placement, and whether or not systems are paying for placements or whether or not children are adjudicated by the juvenile court. Such placements include psychiatric hospitalizations, detention centers, ICF/MR facilities, residential treatment facilities, local or state correctional facilities, foster care homes, nursing homes, etc. Exceptions to this placement count are as follows:

1. Children and adolescents placed with relatives (kinship care) as a voluntary placement alternative, UNLESS an agency also receives temporary custody.
2. Detention time when a youth is being held for 72 hours or less awaiting a shelter care hearing/detention hearing/arraignment to determine the basic facts and the continued need for confinement. This type of new case holding and fact-finding period is the only detention stay county exception.
3. Respite care when children are relocated outside their homes and the parents retain custody and where such respite does not exceed seven nights in duration.

The purpose of this question is to monitor the number of children in service coordination using FCSS funds who end up in out-of-home placements.

Appendix J

Family Centered Services and Support

Service Coordination Unit Rate Calculation Narrative and Example

This narrative is structured to give direction and examples of how to calculate the unit rate to charge for service coordination on a per hour basis for face to face time spent with families who are accepted into Family and Children First Council (FCFC) Service Coordination and who have a family team and a family plan. A chart with an example of how to calculate the unit rate is also included. The numbers provided in the example are not intended to guide the county in estimating hours, but were inserted solely for the purpose of providing an example. Please refer to the FCSS Guidance, in addition to this document, for further explanation of FCFC service coordination requirements.

If a county employs a service coordinator to provide all of the functions of service coordination for that county, please follow this example and refer to Chart A.

1. Begin by estimating the average number of hours the service coordinator spends providing the activities listed in Column A for a single family in service coordination throughout the entire period of time the family is in service coordination.
2. Record each estimated amount of time in Column B for each activity listed in Rows 1-6.
3. Total the number of hours listed in Column B and record in Column B, Row 7.
4. Record the hourly salary and cost of fringe benefits for the service coordinator in Column C, Row 7.
5. In Column D, Row 7, multiply the number of hours listed in Column B, Row 7 by the hourly salary of the service coordinator listed in Column C, Row 7 and record the result.
6. In Column E, Row 7, divide the amount listed in Column D by the total number of face to face hours spent with a family listed in Column B, Row 1. This will give you the hourly unit rate that can be charged for each face to face hour that the service coordinator spends with a family.

If the county contracts with multiple providers who each employ one service coordinator to provide FCFC service coordination to families, each provider should calculate the unit rate for service coordination based on these directions and examples.

Activity	Average # Hours	Service Coordinator Hourly Salary + fringe	Multiply total hours times hourly salary	Divide amount in previous column by Ave. # Face to Face Hours = UNIT RATE
Ave. # of hours spent with family face to face	30			
Average number of hours spent with family on phone.	8			
Ave. # hours spent preparing paperwork for ind. family case, family plan or family meeting, including reporting & entering data into a reporting system.	25			
Ave. # of hours spent traveling to individual family meetings	5			
Ave. # of hours spent organizing meetings for an individual family.	10			
Ave.# hours spent communicating with team members(phone,email)	10			
Ave. # hours spent setting up services for family with service providers	10			
Total hours	98	\$20/hour	98 x \$20 = \$1960	\$1960 divided by 30 hours of face to face = \$65.33 (Unit Rate)